

Ninth Annual FCCA Caribbean Cruise Conference & Trade Show

> September 24-27, 2002 Cancun, Mexico

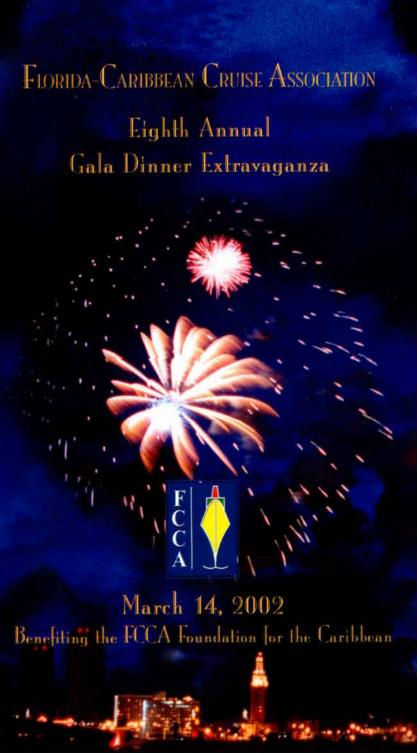
Don't miss this once-a-year opportunity, anyone attending the Conference will benefit:

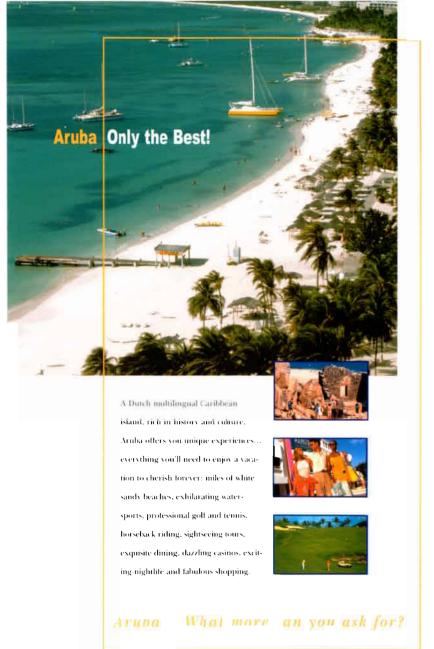
- + Increase your cruise industry contact base.
- + Gain insights on what the cruise industry is looking for.
- Establish a clear vision on how to proceed on the road to success.
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This is the only time and place where the decision makers from the FCCA Member Lines come together...



Website: www.f-cca.com • E-mail: mexico@f-cca.con







For additional information, please contact:

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eautiful crystal clear seas and lush tropical islands are what make the Caribbean Region such a popular vacation choice, but it is the warmth and spirit of its people that gives it a special place in our hearts.

Tonight, the Member Lines of the FCCA reaffirm their pledge to take a pro-active stance on issues affecting the Caribbean and to support worthy causes throughout the Caribbean Region.

All proceeds from tonight's Gala will benefit the FCCA Foundation for the Caribbean. We would like to express our sincere gratitude, to old friends and new, for your ongoing partnerships and support. Special thanks to the Port of Miami and the Greater Miami Convention and Visitors Bureau, without whom this evening would not have been possible.

Again, thank you for helping us do more!





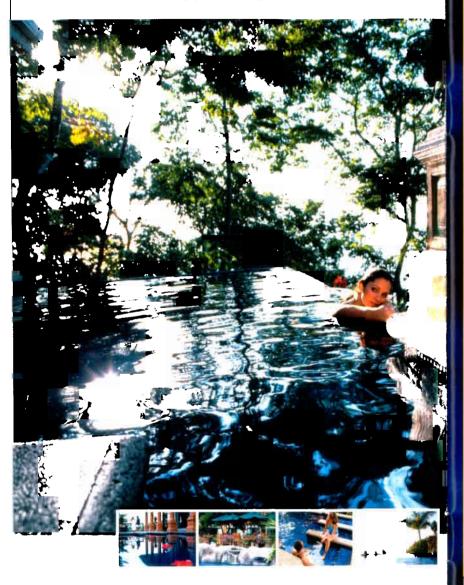






Michele M. Paige
President,
Florida-Caribbean Cruise Association

100% Comfort





6:30 P.M. COCKTAIL RECEPTION & SILENT AUCTION

8:00 P.M. DINNER & PRESENTATIONS

Introductions

MICHELE M. PAIGE, President, FCCA

Opening Remarks

MIČKY ARISON, Chairman & CFO, Carnival Corporation; Chairman, FCCA

Presentations

MICHAEL RONAN, Associate VP Destination Development, Royal Caribbean International; Chairman, FCCA Operations Committee

- + FCCA Foundation Poster Competition Winners
- + National Association of Early Childhood Educators ~ St. Lucia, Rosamunde Renard, Executive Director
- * Caribbean Special Olympics Andrea Cahn, Director
- + Platinum Sponsor ~ Port Everglades Phillip C. Allen, Interim Port Director
- + Art Auction Sponsor ~ Park West Gallery, Cruise Management Int'l and Onboard Media Albert Scagilone, President ~ Park West Gallery
- + Event Sponsor ~ Port of Miami and The Miami Convention & Visitors Bureau Charles A. Towsley, Port Director ~ Port of Miami

9:30 P.M. ENTERTAINMENT



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RECEPTION

Domestic and imported cheese and fruit display, with an assortment of flatbreads and gournet crackers

Butler passed selections

Mini crab cakes ~ Served with lemon aioli

Orange chicken Mini bouchee filled with dieed breast of chicken, orange marmalade and horseradish

Spinach stuffed mushrooms ~ Gana parmesan

DINNER

Appetizer

Vegetable napolean Layers of seasonal roasted vegetables drizzled with truffle oil Saffron cream

Salad

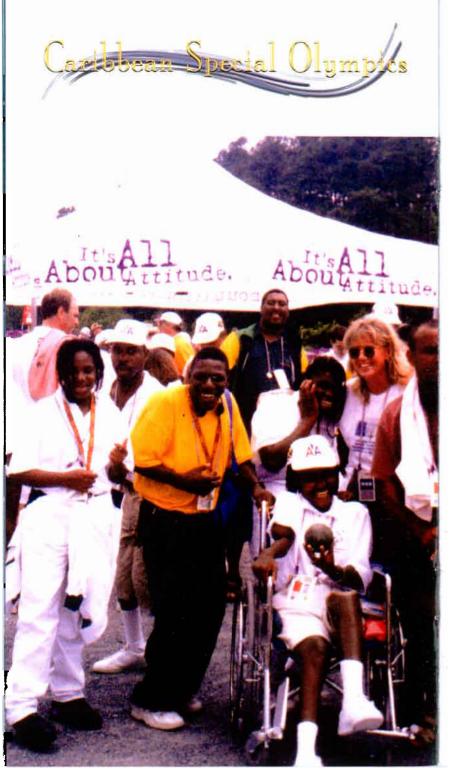
Baby field green bundle, chevre cheese, New York style flatbread Raspberry lime vinaigrette

Entree

Roasted fillet of red snapper — Blood orange butter sauce Mini beef wellington — Mushroom duvelles and foie gras, sauce merlot Custard layered potatoes with gruyere cheese Glazed baby carrots

Dessert

Strawberries with balsamic syrup and pound cake croutons





s a natural continuation of the cruise industry's commitment to its Caribbean destination partners, the Member Lines of the Florida-Caribbean Cruise Association established the FCCA Foundation for the Caribbean in 1993. The Foundation serves as a tangible vehicle for the cruise industry to participate in the effort to improve the lives of Caribbean citizens through its funding of humanitarian and social causes.

In addition to the assistance and grants it has provided to various charities and organizations, the FCCA Foundation has implemented a number of ongoing core programs such as the Children's Environmental Poster Competition, Children's Essay Contest and the Holiday Gifts Project.

In its nine years of existence, with the support of organizations like yours, the FCCA Foundation for the Caribbean has impacted the lives of thousands of Caribbean citizens providing over \$2 million in funding to such organizations and causes as:

- → Caribbean Special Olympics
- + St. Lucia Community Education Center
 - + Earthstar Environmental Education
 → Women's Coalition of St. Croix
- → Barbados Association for the Blind & Deaf
 - + Boys & Girls Club of Key West
 - + Teen Challenge Barbados
 - + St. Croix Country Day School
- + Harris' Training Center for Boys in St. Kitts
 - Aruba's Friends of the Handicapped
- + Scholarships Throughout the Caribbean
 - + Cayman Islands Football Association
 - + Earthcare Bahamas
- + Virgin Islands Family Information Network on Disabilities
 - + Key West Chamber of Commerce
 - + The Seventh Day Adventist Church St. Thomas
 - + Ŕed Cross, Aruba
 - Bahamas National Disaster Fund
 - + United Way of St.Thomas St. John
 - + The Association for Battered Women Aruba

If you would like to learn more about the FCCA Foundation for the Caribbean, or if you are interested in lending further assistance, please contact the FCCA. Thank you for you support.

FCCA Foundation for the Caribbean Improving the lives of Caribbean Citizens

















































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uring the past holiday season, more than 4,000 children in 19 Caribbean destinations had smiles on their faces, thanks to the gifts they received through the FCCA Foundation for the Caribbean's 2001 Holiday Gifts Project.

The region-wide gift drive, now in its sixth year, forms an integral part of the Association's outreach programs aimed at children in Caribbean communities. Toys, school supplies, art supplies, sporting equipment and games were transported by FCCA Member Lines' vessels and personally delivered by enthusiastic volunteer crew members to more than 60 children's organizations ranging from Homeless Shelters, Foster Homes, Aids Support Homes, School for the Hearing Impaired, Down's Syndrome Institutions and many others.

Destinations and participants alike responded with gratitude and shared their experience:

Jill Griffith, Disney Cruise Line; "The visits to the children were fantastic. I was very glad that I could be a part of them because the children's faces were a picture,... an experience I will not forget."

Jamaica Tourist Board; "This Holiday Treat has certainly brought cheer to some of our needy children, whom society has often times neglected, but we are indeed happy to know that at this time of year we can share, care and bring happiness in the lives of these children."

Charlie Pester, Carnival Cruise Lines; "We had a fantastic afternoon... there were smiling faces all around. The children absolutely loved Santa Claus, one little boy wouldn't let go of him all afternoon and was still waving goodbye as our bus pulled away!"

Kitty Rojer of Cruise Tourism Authority - Aruba; "We extend our warm heartfelt gratitude to the FCCA for this magical touch in the tiny hearts of the special children of Aruba."

Stewart Turnbull, Celebrity Cruises; "The children enjoyed the day very much and they were very excited when Santa arrived... it was great to see so many happy children."

Elizabeth Henry-Greenidge of The Ministry of Tourism in Grenada; "I wish to express heartfelt appreciation for the kind gesture from the Florida-Caribbean Cruise Association... Santa was a big success."

Gala Contributors

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Port Of Miami

Miami has long been known as the "Cruise Capital of the World".

During fiscal year 2001, Miami homeported 18 cruise ships and recorded nearly 3.4 million passengers. The Port of Miami recently launched a 37-project, multi-million dollar capital improvement program to develop the infrastructure to accommodate triple the cruise traffic that it handles today.

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Carnival Cruise Lines

Roger Blum ~ VP Cruise Programming Gordon Buck ~ Director, Port Operations Amilicar Cascais ~ Director, Tour Operations Brendan Corrigan ~ Sr. VP Cruise Operations Robert H. Dickinson ~ President & COO Vicki Freed ~ Sr. VP Sales & Marketing Robert Martinoli ~ Sr. VP Technical Operations

Celebrity Cruises

Helen Burford ~ Director, Marketing & Marketing Services Robert Kessler ~ VP Total Guest Satisfaction Capt. Yoannis Miskis ~ VP Marine Operations

Costa Cruise Lines

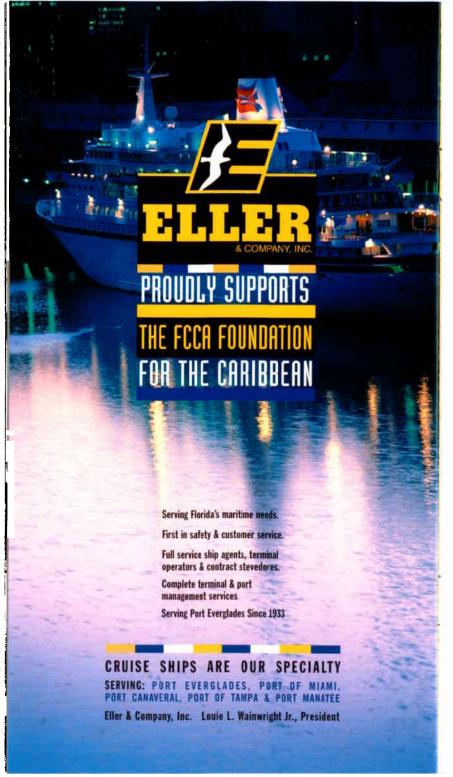
Hans Hesselberg ~ VP Hotel Operations Linda Parrotta ~ VP Marketing Capt. Domenico Tringale ~ VP Marine Port Operations

Cunard Line

Pamela Conover ~ President & COO Peter Cox ~ Director of Itinerary Planning & Development Henry Lopez ~ Director of Purchasing Deborah Natansohn ~ Sr. VP Sales & Marketing

Disney Cruise Line

Frank De Heer ~ Director, Marine & Technical Operations Bill Ernest ~ *VP Operations* Ben Newlin ~ Director, Quality Assurance Carl Robie ~ Director, Procurement Logistics Larry Stauffer ~ Manager, Recreation/Island Operations



Cruise Executives in Attendance

Holland America Line

John Cook ~ Manager, Shore Excursions Stein Kruse ~ Sr. VP Fleet Operations Greg MacGarva ~ Director, Purchasing Nicky Mortimer ~ Supervisor, Shore Programs Mike Novak ~ VP Marine Operations Matthew Sams ~ VP Caribbean Relations Bill Sharp ~ Director, Port Operations

Norwegian Cruise Line

Capt. Kaare Bakke ~ VP Environmental & Regulatory Affairs Alvin Dennis ~ VP Purchasing & Logistics Robert Kritzman ~ Sr. VP General Council Colin Murphy ~ VP Land & Air Services Colin Veitch ~ President & CTO

Princess Cruises

Tom Anderson ~ Mgr., Caribbean & Atlantic Shore Operations Jeff Danis ~ VP Purchasing & Logistics Stephen Nielsen ~ VP Caribbean & Atlantic Shore Operations Linda Springman ~ Manager, Market Planning Rob Uhrig ~ Sr. Market Planning Analyst

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Royal Caribbean International/Celebrity Cruises

Michael Allsup ~ VP Supply Chain Management, Purchasing Lisanne Bogle ~ Manager, Hotel Purchasing Michael Bonner — Associate VP Corporate Planning James Haller ~ Manager, Corporate & Strategic Planning Andrew Horton ~ Executive, Shore Excursions Michael Ronan ~ Associate VP Destination Development John Tercek ~ VP Commercial Development Jack Williams ~ President

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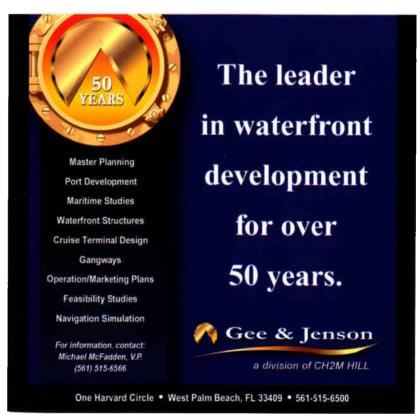
AMAICANS JOINING FORCES WORKING IN SUPPORT OF CRUISE TOURISM.



LEE BAILTY, IF CHARGASS BARBARA MESSADO, CONCREDENTATION







Environmental Poster Winners





Cayman Islands Junior (12 & Under) Cassius Eubanks 10 years old



Trinidad Senior (13 to 16) Ayodhya Ouditt 13 years old



Environmental Poster Competition

Recognizing that children are indeed our future, the FCCA Foundation for the Caribbean has implemented a number of programs directly geared at assisting in the overall well-being and development of children in the Caribbean. With this in mind, in 1997 the Foundation sponsored their first-ever FCCA Children's Environmental Poster Competition aimed at stimulating environmental awareness.

In 2001, students were invited to submit a poster depicting the theme "Plants and Animals of the Caribbean". 14 islands throughout the Caribbean region participated in the competition which was judged in two age categories; a junior division for students 12 and under and a senior division for students ages 13-16.

Top prizes in the competition were awarded to 11 year old Cassius Ebanks of the Cayman Islands and 13 year old Ayodhya Ouditt from Trinidad and Tobago. Cassius and Ayodhya will each receive an educational scholarship of US \$2,500. Another treat in store for the winners will be a luncheon and a tour, for each student's class, aboard an FCCA Member Line's cruise ship.

In the junior category, Carla Roopan, age 10 from Trinidad and Tobago, won second place and Kelron Liburd, age 12 from Nevis, emerged as the third place winner. In the senior category, the second place winner was 14 year old Donrick David from St. Vincent and the Grenadines, with Branville Harvey, age 16 from Turks and Caicos, placing third. The second place winners in the two age categories will each receive US \$1,500 and the third place winners will take home US \$1,000 each.

To reward students for their efforts, all participants submitted by their countries will each receive US \$200. Art supplies will also be donated to the schools of the first, second and third place winners.

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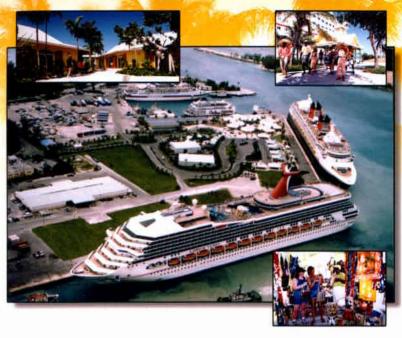
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Foundation for the Caribbean and are proud to sponsor this wonderful

evening.



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