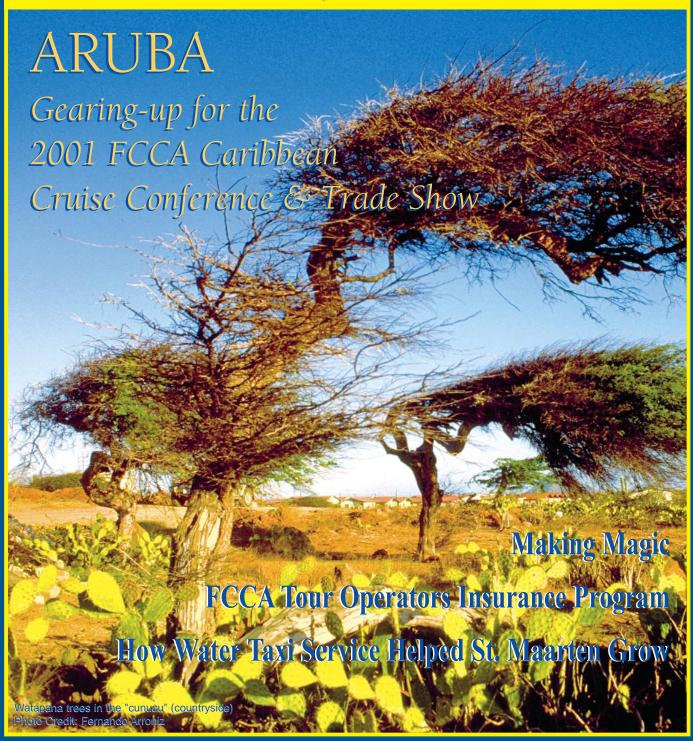
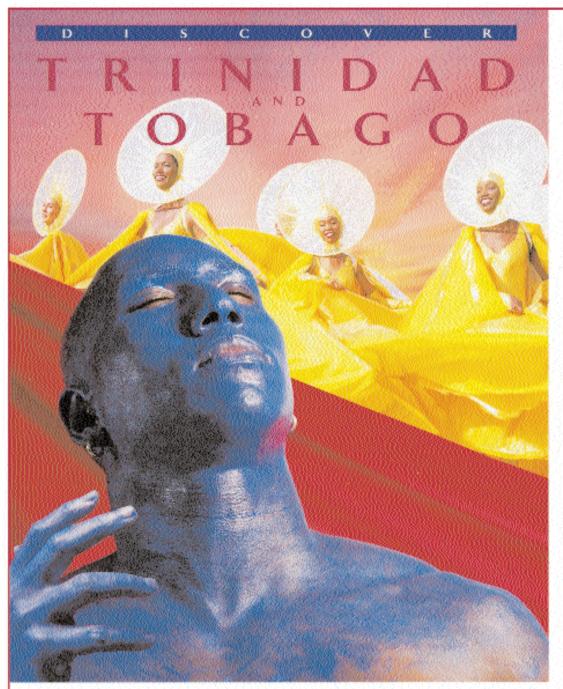


# Caribbean Cruising

THE FLORIDA-CARIBBEAN CRUISE ASSOCIATION MAGAZINE

Third Quarter 200













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THE FLORIDA-CARIBBEAN CRUISE ASSOCIATION MAGAZINE

Third Ouarter 2001

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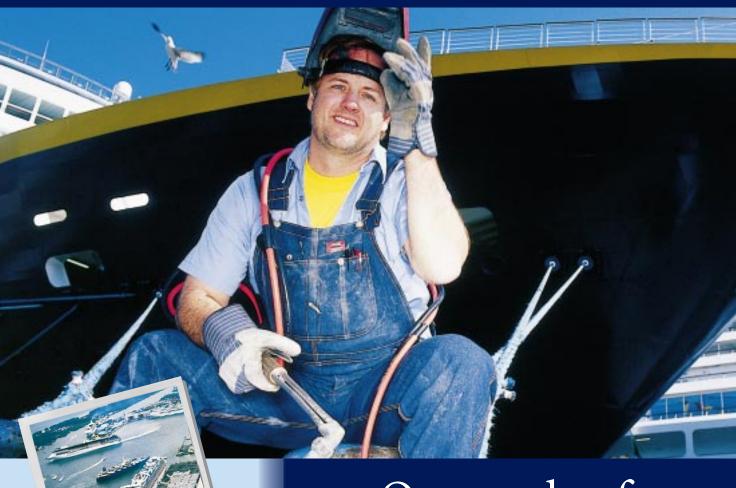
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\$42 million in major expansions and improvements.





# Presidents Letter



Amoroso & Michele

# What a year!

We are just a couple short months away from the FCCA Caribbean Cruise Conference & Trade Show and it is always during this time of year that I reflect upon where we have been as an organization and where we are going. This year I think to myself, what a year!

So much has happened since the last Conference. I am proud to say that we have reached all time highs in terms of membership (both Platinum and Associate), the Annual FCCA Gala Dinner & Entertainment Extravaganza raised a record amount in donations for the FCCA Foundation for the Caribbean. We have redesigned our quarterly newsletter into a quarterly magazine and launched a comprehensive website. More than 3,000 Caribbean and Mexican nationals participated in Service

Excellence and Caribbean Taxi Pride training in 7 different countries and this year's Holiday Gift Project provided well over 4,000 gifts and toys to underprivileged children of all ages in 20 Caribbean destinations.

Two other major highlights of this year are the completion of three major research projects including the "Economic Impact of the Cruise Industry on the Caribbean" by PriceWaterhouseCoopers and the launching of a comprehensive tour operator insurance program, which you can read about in this issue.

All of this doesn't take into account the win-win situation arising from the completion of long-term operating agreements with the U.S.V.I. and Panama. It's hard to believe all of this has happened since the last Conference.

For us, the FCCA Caribbean Cruise Conference & Trade Show is a time to celebrate the successes of the previous year and map the strategies to success for the years to come. It is a chance for members of the public and private sectors to engage in meaningful dialogue with cruise executives from the 13 Member Lines. It is an opportunity to share and receive information from your Caribbean and Mexican peers

I look forward to seeing all you in Aruba, October 2nd through the 5th.

throughout the cruise industry.

Respectfully yours,

Michele M. Paige President

# CAN'T GET TO THE CONFERENCE ??? THE FCCA HAS FOUND A WAY

With the FCCA Caribbean Cruise Conference & Trade Show just around the corner, everyone's hustling to make their final preparations, but after contacting American Airlines, the FCCA's official Conference airline, some report they have been unable to get thier preferred itinerary to Aruba! What do you do?

Don't worry - the FCCA is arranging a charter flight for the Conference in an attempt to augment the air capacity to/from Aruba. The FCCA is hopeful of keeping the round-trip airfare from Miami, Florida to/from Aruba under US \$600. The proposed flight schedule would depart Miami on the afternoon of Monday, October 1 and return to Miami on the evening of Friday, October 5. All final details will be available by the end of August.

If you are interested in taking advantage of this opportunity, please send an e-mail to fcca@f-cca.com or fax a letter of interest to (954) 441-3171.

See you in Aruba!

#### **☆CORRECTION☆**

In the last issue of Caribbean Cruising (second quarter 2001 article - U.S.V.I./FCCA Long-Term Operating Agreement) we inadvertently stated that the cruise industry brings 1.8 million passengers to the U.S.V.I. each year, generating \$1.1 billion annually in head taxes alone. This should have read "1.6 million passengers generating \$1.1 billion annually, with \$12 million from head taxes alone."

We apologize for any confusion or inconvenience this may have created.



# FCCA Caribbean Cruise Conference & Trade Show Same Old Story... Meeting the Challenges of Tomorrow!

Micky Arison, Carnival Corporation,

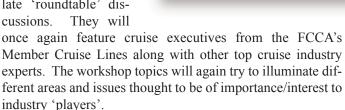
FCCA Chairman at 2000 Conference.

## Same Old Story?

Like years past, the FCCA Caribbean Cruise Conference & Trade Show will be held in the Caribbean Region –

Aruba. This Cruise Industry event, the number 1 industry event of the year, will once again be held in October – 2nd through 5th. The event will again bring key players from all areas of the cruise industry together – to discuss industry issues and analyze industry trends.

This year, the workshops will remain intimate in order to stimulate 'roundtable' discussions. They will



Furthermore, like years past, the event will contain a trade show – to allow exhibitors to showcase their products, services or destinations. The informal breakout sessions, once again, will enable Conference delegates to meet one-on-one with top cruise executives to discuss their product, service or destination and learn first-hand:

- what it is that they have to do in order to break into the cruise industry;
- further establish themselves in the industry; or
- how to increase their share of cruise business.

In addition, numerous networking opportunities will again be offered:

- a business card exchange;
- · a golf tournament; and
- more than a dozen other business/social events.

## But, you know it all...

You've attended the FCCA Caribbean Cruise Conference & Trade Show in the past – why should you attend this year's

event in Aruba? You feel that you now know all you need to know about the Cruise Industry; what makes it tick; who the players are; what the cruise lines are looking for to meet their needs; all the issues currently being faced by the industry, and the challenges that promise to arise in the future. And you've made all the right connections; met with all the right people, and picked their brains on how to make your product, service or destination more attractive to the Cruise Industry... and currently have more business than you can handle.

Well, if that's the case and you do not need to make new contacts, foster existing relationships, or increase your

share of cruise business - we gladly congratulate you on your current success and wish you luck in the future.

# **Meeting the Challenges of Tomorrow!**

However, have you asked yourself, why would the cruise lines pull dozens of their top cruise executives from their busy business schedules and send them off to the 'same old' *FCCA Caribbean Cruise Conference & Trade Show?*Because it's not the 'same old' Conference. And the Member Lines of the FCCA are committed to the success of the Caribbean Region – today and in the future. The Caribbean is currently the premier destination of choice for the Cruise Industry and the cruise lines are pleased with the successes which have come about as a result of past Conferences and events staged by the FCCA – yet, they believe that there is more work to be done... in order to meet the challenges of tomorrow!

If you don't have 'more business than you can handle'—and are prepared to work together to meet the challenges of tomorrow... join us in Aruba, October 2-5, 2001.

# TEAM EFFORT - KEEPS CARIBBEAN LOOKING CLEAN & GREEN

his spring the Florida-Caribbean Cruise Association partnered with St. Lucia (May 17th) and Nassau, Bahamas (June 19th) to conduct the FCCA Caribbean Environmental Awareness Project.

The Member Lines of the FCCA, as part of their ongoing effort to spread environmental awareness, stage this project throughout the Caribbean each year.

Participating in the environmental effort in St. Lucia were volunteer crew members from Royal Caribbean International's *Monarch of the Seas*. The FCCA, along with Matthew Beaubrun and Steve De Launey of Cox & Company, and representatives from the St. Lucia Ministry of Tourism, coordinated the project.

Volunteer crew members, local volunteers and members of the St. Lucia Ministry of Tourism teamed-up for the clean-up which was staged on May 17th at Vigie Beach. After the environmental project, the nearly 100 partici-

In Nassau, Bahamas more than 100 crew members from Carnival Cruise Lines' *M/S Fantasy* and Royal Caribbean International's *Majesty of the Seas* teamed-up for the FCCA Caribbean Environmental Awareness Project.

The crew were divided up into teams and given various tasks to beautify a section of Lighthouse Beach (Long Wharf/Western Esplanade) as follows:

- Removing sand that had been blown on to the walkway from past hurricanes;
- Re-distributing the sand over the rocks that had been exposed;
- Development of a native tree garden with rock formations;
- Whitewashing the exterior of the beach facilities;
- Painting of concession stands for local vendors:
- Construction of an obstacle course and play area for children.

Mr. Mike D. Smith, Parliamentary Secretary of the Bahamas Ministry of Tourism delivered a short speech in recognition of this project, "We are honored that the 13 Member Lines of ing on creating environmental awareness programs to engage and encourage our citizens to become more environmentally conscious. The Ministry of Tourism is pleased to assist the FCCA



Mr. Mike D. Smith, Parliamentary Secretary of the Bahamas Ministry of Tourism with crew members from CCL's Fantasy & RCI's Majesty of the Seas.

in spreading environmental awareness as well as provide crew members an opportunity to work along side with the community. We are also aware of the position that this organization has taken with regards to environmental awareness throughout the Caribbean Islands. This was demonstrated on March 14, 2000, when the Member Lines of the FCCA signed the Memorandum of Understanding with the Florida Department of Environmental Practice and Policies."

At the conclusion of the project, the crew were treated to a barbecue lunch provided by Jacharic Holdings Ltd. and authentic Bahamian snacks provided by the Arawak Cay Vendors Association.

Upcoming FCCA Caribbean Environmental Projects this year include Curacao, Panama and St. Maarten.



Monarch of the Seas' crew members proudly pose after a job well done.

pants thoroughly enjoyed the fruits of their labor as they frolicked on the beautifully clean beach, played volleyball and delighted in a sumptuous barbecue provided by the Ministry and other cruise industry partners.

the Florida-Caribbean Cruise Association selected Nassau, Bahamas as the preferred site for the 2001 FCCA Environmental Awareness Project. This project could not have come at a better time when our country is focus-





# 



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# MAKING MAGIC

It is all a wonder," said the psychologist. "Every time you play peek-a-boo with a baby and you duck behind a door, it is like you vanished. Puff! Gone. When you reappear, the child is thrilled. To the child, the disappearing and reappearing is magic. Every day in the life of an infant is full of awe and wonder - a world of magic. And the awe of magic stays with us for the rest of our lives."

Taking a cruise to the Caribbean makes dreams come true, as if by magic. Indeed, for industry workers it is more the magic of attentiveness, hard work



and masterful coordination; but for many passengers, going on a cruise is magic - a dream fulfilled. The cruises through the Caribbean are like large moving side shows. They are magic shows more spectacular than Siegfried & Roy in Las Vegas.

One could say that cruise ship lines already know the power of magic by

having names that conjure up romance, fun, and adventure. To the industry's credit, it is able to market images of romance and adventure, and give passengers more than the comforts of home: spectacular displays of food, air conditioned comfort, luxurious cabins, entertainment, and distractions galore on Aladdin-like, floating palaces - bringing wonder to people's lives and fulfilling adventure on the high seas... with pillow-soft comfort.

That is the cleverness and strength of the industry - its magical formula. To take passengers and deliver them to the steps of adventure, both of which they do not have in their daily lives. It could very well be the key to maintaining the competitive position over tourism alternatives. Adventure is in the mind of the beholder. Give passengers the ingredients to a magical world of adventure, and we have fulfilled our common mission.

#### No Place Like Home

A publisher of a travel magazine once said that people take vacations in the Caribbean because they live in boring, lackluster places. They take cruises to be in a better place. And we who live here and give tours here have the assignment of fulfilling their expectations by giving them a glimpse into the lands of eternal summer, where the gods of the tropics smile gently on the children of paradise.

For visitors, the Caribbean has the lands of magic. And for good reason. We can add to the joy of their time with us when we upgrade their experience to something magical. The magic is often the destinations themselves. Here they

#### **Contributing Writer: Christian Rieger**

see palm trees, feel the tropical breezes and see clear blue seas And here they are part of a romantic and intriguing past - buccaneers, pirates, the Spanish Maine, and the great "lost" civilizations of the Mayans, the Aztecs and the Incas. In the Caribbean Basin is where the adventure of childhood and the mystery of ancient civilizations come alive... *Magic*.

#### Magic? in History, Nature, Beauty

An integral part of the magic of a cruise is bringing beauty and wonder into people's lives. On sea and on land. On land this has been done by well planned out shore excursions like Greg's Safaris in St. Kitts. The owner is Gregory Pereira, a Kittitian of Portuguese and English descent. He is a trained hotelier and also worked three years at Barclays Bank PLC in Basseterre. "I have always had a profound sense of love and respect for our natural heritage on beautiful St. Kitts," he says. "And I saw an opportunity, while working at the front desk of a hotel, to make a living by turning my hobby of hiking on nature trails and exploring old sugar plantations during my days off, into a career taking out tourists with me. My Rainforest Tour and Off-Road Plantation Tour both last 3 1/2 hours."

"I find that the passengers consider magical my unique vehicles, Britishmade Land Rovers which are specially modified for maximum off-road enjoyment. Secondly, when we visit Shadwell and Lodge Great Houses on our off-road plantation tour it tends to awe the passengers as they are both privately owned, approximately 200 year old homes, with one being made mostly of wood on a cut stone foundation

and the other, entirely of hand-cut volcanic stone. At Lodge Great House, which is made mostly of hand cut volcanic stone, my customers have an opportunity to go inside of the ancient home itself and meet with its owner, Mr. Chris Walwyn, who is presently retired but worked for more than 40 years in the sugar industry as one of its top managers and was in fact given the Order of the British Empire by the Queen of England for his service to the Sugar Industry."

"On the Off-Road Plantation Tour we visit Milliken Plantation to see its windmill and boiling house which are abandoned today but provide a fascinating backdrop for a detailed talk on how sugar was produced in the old days. Some more of the magic experienced on this comfortable off-road drive would be the lush Rainforest at

Bayfords, which is usually alive with the sounds and sights of green monkeys, and exotic forest birds, and is steeped in cool, damp smells as we travel under the canopy of trees a 1000 feet above the sea. A similar magical experience is had on our rainforest "trek" through the Wingfield River Valley which has a flowing stream with small, tumbling waterfalls and giant trees along the banks festooned in hanging vines and exotic plants."

"My cruise customers are always fascinated by this beautiful, protected rainforest trail. A magical experience here would also be photographing the monkeys and hummingbirds found along the lush, forested trails. They take pictures of the huge trees, and crystal-clear streams they find along the trail, the giant volcano crater with its misty, dwarfed forest cloaking its rim and the

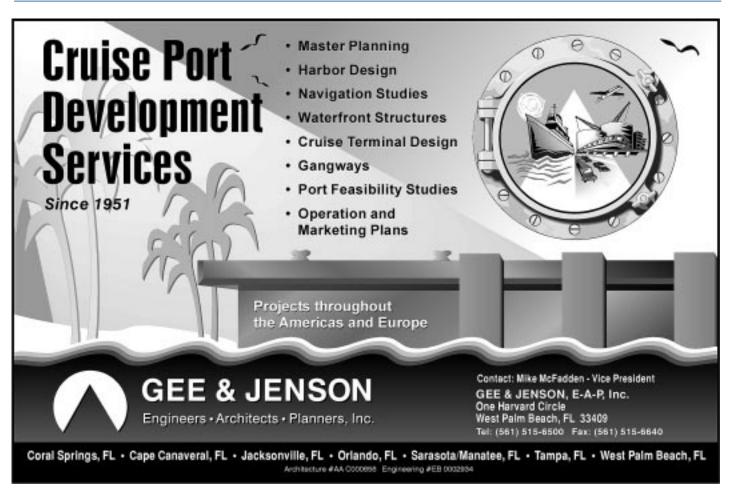
ancient sugar plantation great houses with their landscaped gardens."

Beauty may be in the eye of the beholder, but perhaps magic comes from the heart, from the child within us that wants to be in awe again. Satisfying the awe of magic is part and parcel of the cruise industry's success. It is the unit-

ing of the pampering on the cruise ship to the adventure fulfillment of the tour operators. Give people a cruise to magic and they will form long lines to the ships.



D. O. Christian Rieger gives bicycle and walking tours of Old Town Key West, Florida.

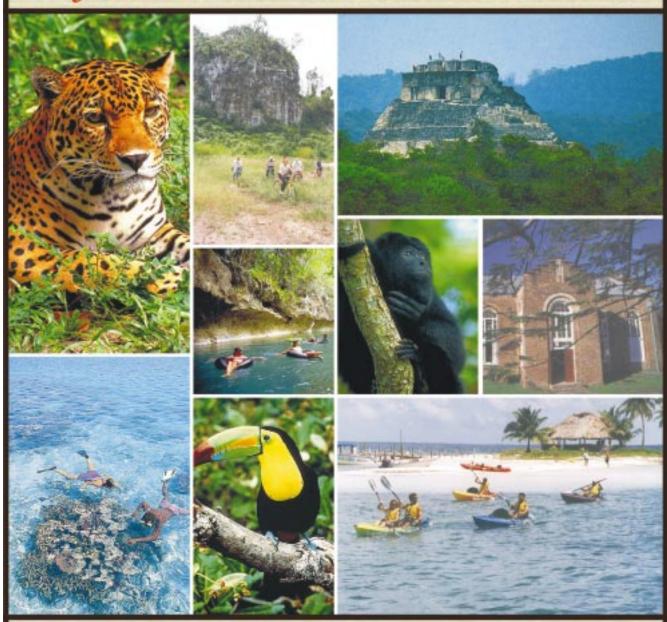


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# "ONE STOP SHOPPING" INSURANCE PROGRAM FOR FCCA MEMBER TOUR OPERATORS

ow there is truly "One Stop Shopping" available to tour operators for all their insurance needs that meet all the requirements of the FCCA Member Cruise Lines!

The FCCA has been working with Royal Marine Insurance Group for the past year to put this program in place. Designed for Caribbean tour operators, the program will commence in September 2001, with the formal introduction being made during the October FCCA Caribbean Cruise Conference & Trade Show in Aruba. As a new benefit of membership, FCCA Associate and Platinum Associate Members will receive a 10% - 15% discount off of the standard premiums.

There are four separate and distinct coverage's offered of which some or all might be appropriate depending on the structure of your particular tour. All are available with limits of \$1,000,000, \$2,000,000 or \$5,000,000 and automatically name the FCCA Member Lines as additionally insured.

**General Liability:** this covers both property damage and bodily injury to tour participants while in the care, custody and control of the tour operator but not while in transit to or from the tour site. This coverage excludes auto, aircraft and motorized watercraft and is only for the tour. It does not replace any business property or liability placed locally.

Excess Auto Liability: as the name implies this liability is in excess of whatever is the local limit. For example, if your local limit is \$100,000 this would provide the excess of that amount to any of the three limits available (i.e. \$900,000 X \$100,000 = \$1,000,000). This provides the coverage for the tour participants while in transit, picking up the coverage excluded in the general liability.

Watercraft (Motorized): this provides both hull and liability coverage for all watercraft having a motor that carry passengers for hire. The liability can cover the vessel, crew and passengers to any of the three limits available. While scuba diving is excluded, the policy the policy can be extended to include snorkeling. As with the excess auto this picks up the exclusion in the general liability.

Aircraft: as with the watercraft both hull and liability coverage is available for those tours involving either fixed wing or rotor aircraft. Again, filling in that gap in the general liability.

For more information on this program, contact Bill Roversi of Royal Marine Insurance at (305) 477-3755 x211, or by e-mail, bill@royalmarine.com.

If you are not yet an Associate Member of the FCCA, contact Victoria Lalta at (954) 441-8881 for more information.



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Address: Av. Mexico, Esq. 30 de Marzo, Bloque D 2do. Piso, Santo Domingo, Dominican Republic Primary Contact: Sr. Ramon Alfredo Bordasn Minister of Tourism Secondary Contact: Sra. Orfila Salazar, Public Relations Director and Cruise Director Telephone:809-221-4660 ext. 2208 • Fax: 809-221-6035 • E-mail: orfilasalazar@sectur.gov.do



# Puerto Rico Tourism Company



The Puerto Rico's Government Tourism Board has the responsibility of promoting Puerto Rico as a world class vacation destination through it's marketing, sales and public relations efforts. We also develop investment incentives for the expansion of our facilities and infrastructure.

Address: 901 Ponce de Leon Blvd., Suite 101, Coral Gables, FL 33134 Primary Contact: Janice Colon, Director, Cruise Line Division

Secondary Contact: Peter Hopgood, Promotions & Marketing Director

Telephone: 305-445-9112 • Fax: 305-445-9450 • E-mail: jcolon@prtourism.com

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Primary Contact: Alexander Booth, Vice President, Project Development & Operations

Secondary Contact: Lic. Bethoven Cordero, Vice President, Administration

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SAMANIA RAY
PUERTO PIRATA

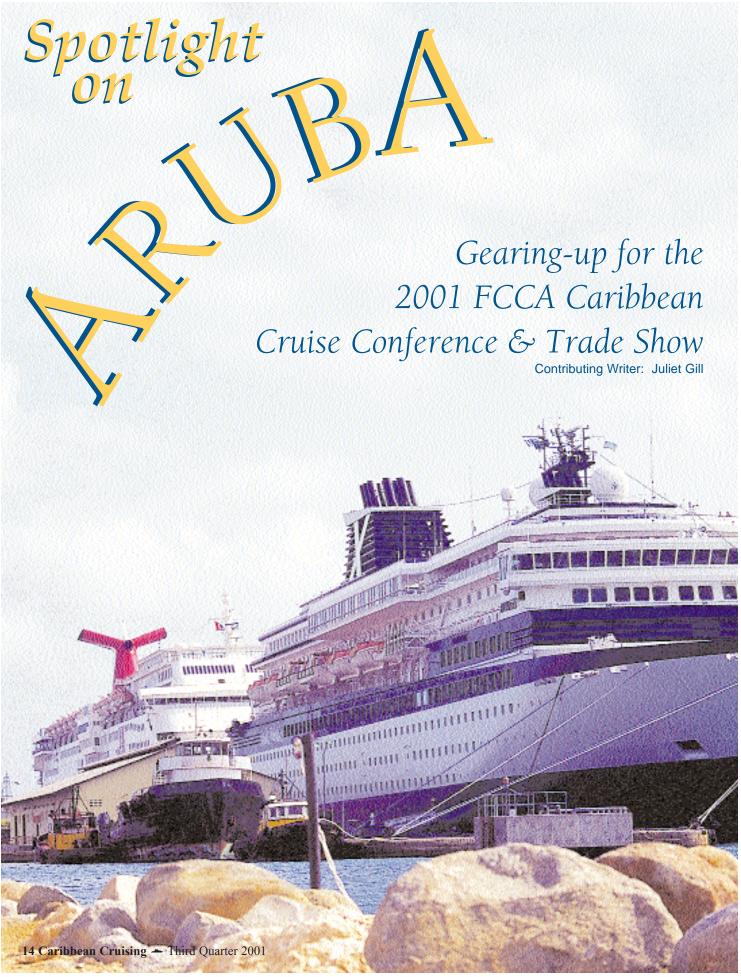
# FCCA ASSOCIATE MEMBERSHIP PROGRAM - NOW IS THE BEST TIME TO JOIN!

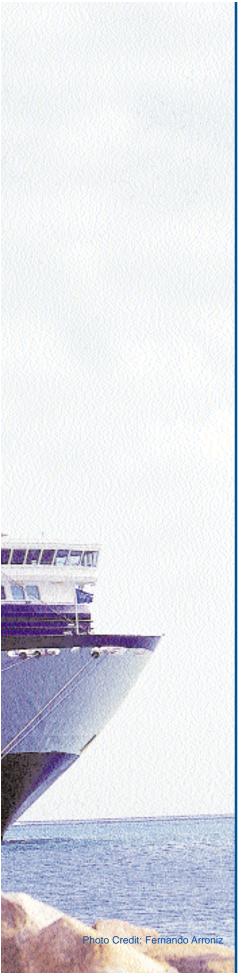
For Associate Members of the Florida-Caribbean Cruise Association (FCCA) this year's Conference Agenda is set to be the best ever!

With approximately 300 members already in the program, the FCCA has made strides over the past year to enhance its' membership program. This year's conference program was designed to give Associate Members more access to cruise executives attending the FCCA Caribbean Cruise Conference and Trade Show.

Platinum Associate Members will have the opportunity to meet with executives from FCCA's Member Lines to discuss a number of current industry issues affecting their respective destinations and businesses at an Exclusive Luncheon & Meeting scheduled for Thursday, October 4 at the Hostaria Da' Ristorante Italiano. Platinum Members will then be provided with an additional opportunity for networking at a cocktail reception planned for that evening aboard Carnival Cruise Lines' *Carnival Destiny*.

All FCCA Associate Members are invited to attend the Luncheon & Meeting scheduled for Friday, October 5. This Associate Members' only event will be held aboard the *Carnival Destiny* from 12:00p.m. - 2:00p.m. This Conference closing event will allow Associate Members to interact with cruise executives and other industry partners for one final time at this year's FCCA Caribbean Cruise Conference and Trade Show.





his is a story about a tiny island nation that became one of the wealthiest in the Caribbean through a combination of hard work, lots of planning, and excellent natural resources. It is a prosperity that hasn't come easily, or quickly. The country faced centuries of economic uncertainty as the first European colonial settlers bypassed Aruba's and its arid climate, which they believed would not benefit agricultural production.

It wasn't until gold was discovered in the 1800s, and fortune seekers arrived in droves to capitalize on the rich mines that the country's riches were realized. And when demand exhausted supply in the early twentieth century, the economy didn't suffer for long. Gold of the "black" variety was discovered offshore, and oil refinery production awarded Aruba a prosperous economy and fortune of its own.

Yesterday's wealth paved the way for future riches, as the thriving economy allowed for development and diversification of trade. And given the sheer beauty of the island, it wasn't long before tourism became the mainstay of Aruba's revenue. Investment and a stable infrastructure provided the framework; an almost perfect climate, colorful colonial architecture, friendly blend of cultures and a myriad of activity opportunities yeilded the winning combination for success.

Visitors who today disembark at Oranjestad come for a myriad of reasons: to take advantage of duty-free shopping, try their luck in the casinos, or simply laze the afternoon away on one of the beaches.

Cruise passengers are traveling to Aruba in consistently greater numbers. Year 2000 saw a 40 percent increase in the number of cruise ships, with more than one and a half times the number of visitors over the previous year. This

year, Aruba will serve as the host of the **2001 FCCA Caribbean Cruise Conference and Trade Show**, something FCCA president Michele Paige says is well deserved.

"Our executive mandate states that the destinations which have very strong partnership with the cruise industry and provide excellent passenger satisfaction," she explains, "are the destinations that we reward by showcasing them and their product as host for the FCCA Caribbean Cruise Conference & Trade Show." This year's Conference, to be held October 2-5, will do just that, shining a spotlight on everything the Aruba tourism administrators have to promote.

In fact, FCCA officials and cruise executives all point to the concerted and organized effort by Aruba officials to increase their cruise tourism product. "Aruba re-created itself," says Paige. "Part of that was their plan with the cruise industry, by forming strong partnerships and a really strong presence. Whenever you have a partner who has a really good plan, isn't it easier to do business with them?"

Just about everyone is doing business with the cruise lines. And according to Matthew Sams, Holland America Line vice president of Caribbean relations, it's the relationships Aruba has built with the cruise lines that have contributed to the spike in numbers over the past five years.

"Aruba is very cruise ship oriented, and they understand the industry," says Sams. "They understand the economic benefits that we bring, as well as the sampling of Aruba we provide for passengers."

Consumer awareness has been a priority for Aruba officials since the beginning. It is this emphasis on understanding what the cruise ships are looking for in a destination that has yielded much of Aruba's success with the cruise industry. "Aruba started it's own advertising campaign, [and] had very strong marquee." says Joan Di Pietro, staff v.p., marketing and planning for Carnival Cruise Lines. "They started to do consumer advertising on their own early. That helped to build marquee value. When you put it on an itinerary, consumers know it has good infrastructure, good shopping, good variety of activities that the consumer likes."

Increasing port capacity and beautifying the existing port keeps the Aruba Port Authority (APA) busy. In the past few years, these themes have seen significant dialogue and action.

"Basically, we just want to make sure we're ready to accommodate the ships that come, with good infrastructure and technology," explains Richard Lacle, assistant to management at the APA. "The beautification and renovation of port facilities is an ongoing process. Every year since 1997, we do some sort of beautification or updating of the terminals. Right now, we are redesigning the main terminal and roof. And soon, the Oranjestad port will cater to cruise ships only, with all commercial handling being moved to to another port."

The shifting of the port is "a multiphase project," Lacle says, "with the first phase completed by moving all railroad handling to another port. In the next two to three years, all container handling will be moved as well."

Existing port facilities offer some impressive numbers. Two berths, each with its own terminal, can accommodate 300-meter vessels; a third terminal is shared by one berth for 220-meter vessels and another for 170-meter vessels.

Adds Lacle, "on weekends, we have use of a container berth that can accommodate a third mega-ship and we can bus the passengers over to the main terminal. And at the Oranjestad port, we are currently building four new mooring boulders to accommodate the Adventure of the Seas, which will make its first call here in November. The

over tourists," agrees Remegio Wever, managing director of the CTA. The statistics are on Aruba's side: a 1997 cruise visitors' survey found that 83 percent of the interviewed cruise



The Hon. Dr. Lili Beke-Martinez, Minister of Economics, Tourism, Social Affairs & Culture (4th from right), with Conference organizers.

year 2000 was a good year. 2001's projected cruise passenger arrivals should reach 480,000, and next year we're hoping to break 600,000."

Air lift is also expected to increase after the completion of renovation to the Reina Beatrix International Airport allows for 10 aircraft positions, hub operations for the Caribbean and South America, redesigned access road systems, control tower expansion and new tower cap, and a feeder system for taxis and buses. With the airport expansion to be completed by 2010, the Cruise Tourism Authority - Aruba (CTA) estimates maximum passenger capacity at 2.6 million per year, with peak hours allowing for 1,470 departing passengers and 1,260 arriving. The motive behind this movement - cruise passengers who have a great experience in Aruba are bound to return for landbased vacations.

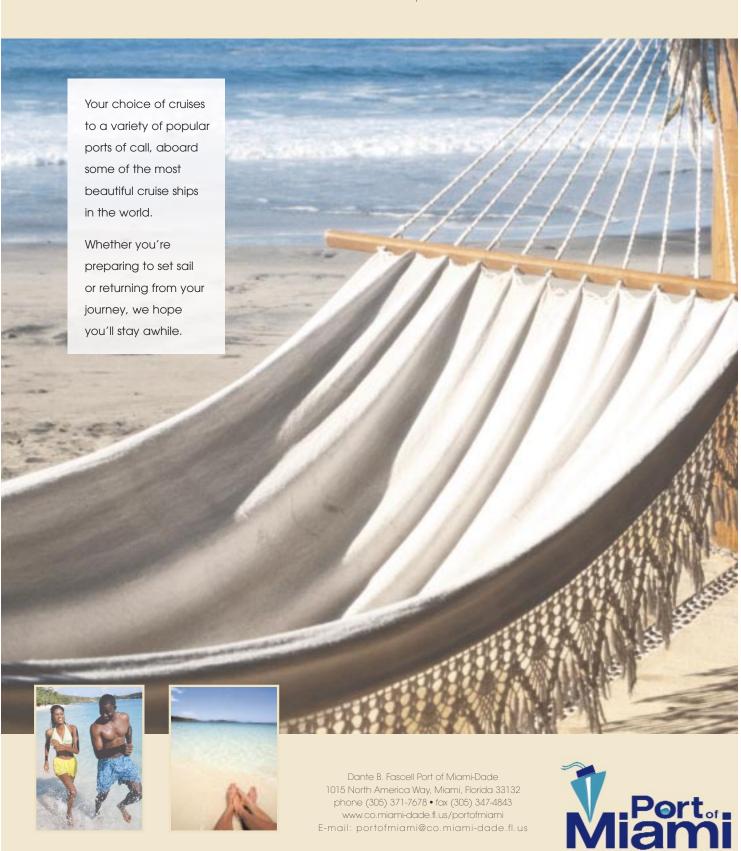
"We want our cruise passengers to enjoy to the utmost their stay in Aruba, so that they will become future staypassengers were coming to Aruba for the first time, with only 4.7 percent having already arrived previously by air - yet another gold mine for Aruba to tap into.

Infrastructure expansion and renovation, emphasis on passenger safety and enjoyment, and good working relationships with top cruise lines have led to Aruba's increased presence. But officials understand that the bottom line is keeping the customer happy.

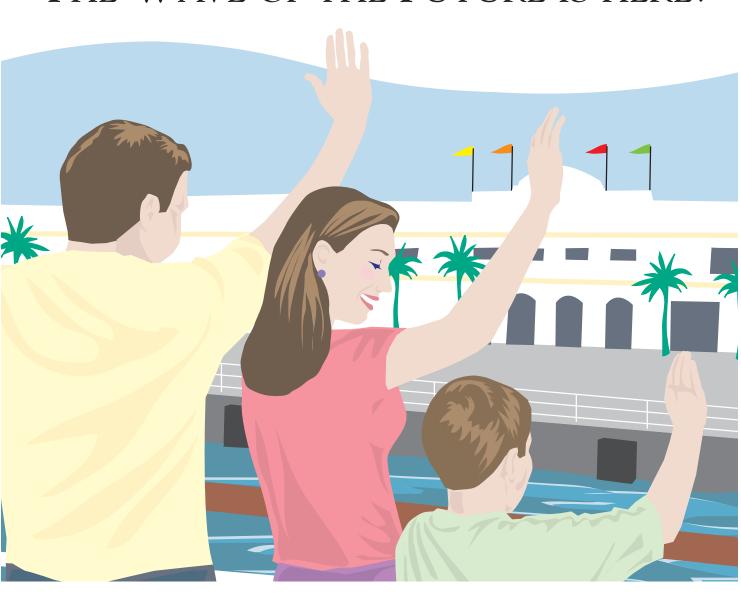
"Our objective is to establish Aruba as a preferred destination on cruise itineraries, with more regularly scheduled ships coming to Aruba," says the Honorable Lili Beke-Martinez, Aruba Minister of Tourism and Economic Affairs. "To improve passengers' experience, you need to look at what the passenger wants. The passenger expects quality and value, and the first impression is the most valuable. In our cruise terminal, the way the client is greeted helps to make him feel safe and at ease. Their first general impressions

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300 Regal Cruise Way, Suite 1 Palmetto, FL 34221-6608 941-722-6621 www.portmanatee.com are that Aruba offers good shore excursions, food and shopping. What does Aruba have? Great location, safety, and wonderful people."

Safety and a sense of immediate welcoming are two points people associate with Aruba, and this cultural



friendliness is something that contributes immeasurably to great passenger experiences.

"Our main quality is the people of Aruba," says Wever. "From the minute people arrive they feel at home. The rest is a combination of everything: the people, weather, beaches, landscapes. There are various tour companies on the island and good shopping within walking distance from the ships."

For such a small piece of land, Aruba offers tours for almost every taste. Minister Beke-Martinez points out the opportunity for "special interest tours: parks, flora and fauna, historic, culture, historical roots, art, entertainment like casinos, golf, discos or beach." Popular shore excursions for passengers include submarine, glass bottom boat and catamaran tours; kayaking, diving and snorkeling; historical tours to colonial villages and shopping; hiking and naturalist tours to parks and reserves. And using local operators is easy in Aruba.

"Overall, port ratings and the tour rat-

ings are very high [for Aruba]. They know how to handle American tourists," notes Tom Anderson, manager of Caribbean/Atlantic shore operations for Princess Cruises. "And their service is quite good. Of the Caribbean destinations, Aruba is certainly in the top quarter."

What does the future hold for Aruba's cruise tourism product? As this year's host for the 2001 FCCA Caribbean **Cruise Conference and Trade Show.** opportunities are limitless. Officials are hoping to show off their new infrastructure and set up new relationships. And every market segment will be involved. For example, "going on past experience, we expect to see many vendors at the FCCA 2001 Trade Show," says Alvin Dennis, v.p. of purchasing and logistics for Norwegian Cruise Line. Those who do come can also benefit from feature seminars offered to delegates.

"We give purchasing seminars to potential vendors; we try to show people how to present, who to contact in the industry, or how to approach the cruise lines," explains Dennis.

Conference discussion and forums also will hopefully lead to new solutions

and growth, as there is still work to be done to improve and expand Aruba's products and accessibility. Geographically speaking, the southern Caribbean destination can be challenging to fit into itineraries.

"Aruba is difficult to get to," admits Di Pietro. "But it has a very strong port, strong infrastructure, it's very safe, and it has lift in from other countries. . . Aruba itself is such an interesting destination, and the people there are very good to work with. They really want to work with us."

Aruba's officials recognize the need for all segments of the tourism industry to work in tandem. "What needs to be done outside of the port premises is to keep the product level high," advises Lacle. "Make sure the streets are safe. Maintain good infrastructure and clean beaches. Invest in our product so that the tourists will come. As part of the community, we are very interested in seeing what the other entities do, and that we all work together to keep our product nice and sellable. We try to get involved in advising and provide support to keep our island beautiful, to keep things in place, and the tourists coming back." Therefore, if the present is any indication, the future looks bright indeed.

# Aruba Fast Facts

Capital City: Oranjestad Population: over 95,000

Area: 77 square miles

Languages: Papiamento, Dutch, English

and Spanish.

Currency: Aruban Florin

Exchange Rate: US\$1.00 = Af 1.79

(following stats from CTA)

Visiting Cruise Lines: Cunard Line, Holland America Line, Costa Cruise Lines, Sitmar Cruises, Princess Cruises, Royal Caribbean Int'l, Carnival Cruise Lines, Celebrity Cruises, Chandris Line, Sun Cruises, Royal Cruise, Majestic, Crown Cruise Line, Radisson Seven Seas, Italian Line, among others. (following stats supplied by the APA)

Port capacity:

currently over 8,000 passengers/day

Number of ships docked in:

1999: 230 2000: 331

**Through June 2001: 176** 

Number of cruise ship visitors:

**1999:** 289,052 **2000:** 490,005

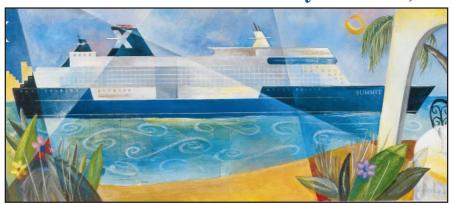
Through June 2001: 288,202

Website: www.cruisearuba.com

Photo Credit: Fernando Arroniz



# Celebrity Cruises, Summit



Inaugural Cruise: October 1, 2001 Shipyard: Chantiers De' I'Atlantique Shipyard Location: St. Nazaire, France

Country of Registry: Liberia Cruising Speed: 24 knots

Nationality of Crew: Greek / International

Size & Capacities

**Tons:** 91,000 **Length:** 964 feet

Maximum Draft: 26 feet

Passengers: 1,950

Crew: 999

**Accommodations** 

Suites: 44

Outside Cabins: 736 Inside Cabins: 195 Total Cabins: 975

**Facilities** 

Passenger Decks: 11 Swimming Pools: 3 Whirlpools: 6

**Public Rooms** 

**Dining Room Capacity:** 1,170

**Theatre Capacity: 900** 

**Deployment** 

Alaska, Caribbean, Hawaii,

Trans-Canal

# New Mandatory Environmental Standards

The International Council of Cruise Lines (ICCL) recently announced that its members have unanimously adopted mandatory environmental standards for all their cruise ships.

The adaptation of these standards marks the first time an Association of international passenger vessel operators has adopted mandatory waste management practices and procedures.

These standards are based on principals that include: designing and constructing cruise ships to be as environmentally friendly as possible, embracing new technology, complying fully with international and U.S. environmental laws, minimizing waste production and maintaining cooperative relationships with the regulatory community.

All ICCL member cruise ship operators will implement the adopted standards, which include the following areas:

- Graywater and Blackwater discharge
- Unused and outdated pharmaceuticals
- Used batteries
- Burned out fluorescent and mercury vapor lamps

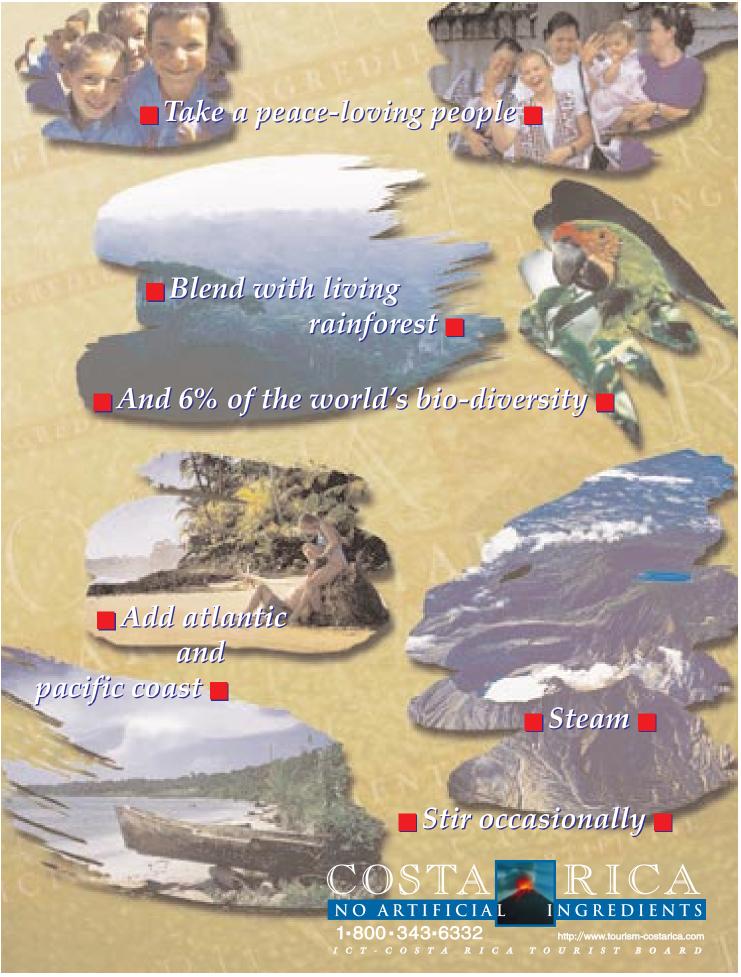
Each ICCL member line will integrate these industry stan-

dards into its internationally mandated Safety Management System (SMS), which ensures compliance through internal and third party audits. Failure to comply with SMS procedures could prevent a ship from operating from U.S. ports. Compliance with these standards is a condition of membership in the ICCL.

"The cruise industry's goal is to ensure that the environmental practices we put together today are the best programs possible for preserving the marine environment," said Michael Crye, president of the ICCL. "These environmental standards show the cruise industry's commitment to the environment by developing new technologies and practices that minimize the impact of cruise ships on the oceans upon which our vessels sail."

The adoption of these environmental standards represents the continuation of a process that will ultimately address all of the marine issues that were originally proposed in February 2001 by the ICCL Board of Directors. As new waste management and waste processing technologies are developed, they will be incorporated into the ICCL standard.

The adopted environmental mandatory standards are listed on the ICCL website at www.iccl.org.



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Admiral Shipping Agency N.V.

Agencia Consignataria del Sureste,

S.A. de C.V. Agencia de Buques Gil Ojeda S.A. de C.V.

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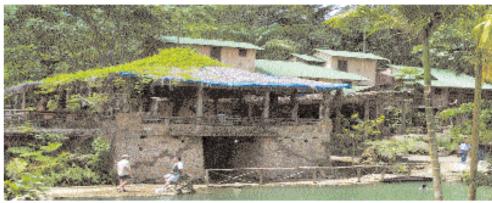
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# **How Water Taxi Service Helped St. Maarten Grow**

Written by: Robert Velasquez, St. Maarten Tender Services Platinum Associate Member

DOWNTOWN

CRUISE JETTY

rom the outset of the development of the plans for cruise industry growth in St. Maarten, one of the issues of concern to all parties was the efficient movement of passengers and crew from the pier to the heart of Philipsburg and back.

After extensive discussions between all public and private sector partners concerned with this issue, it was agreed that the best approach would be to offer alternative forms of transportation.

The traditional transit services already available on the Island, namely standard taxi service, is the first option.

The second option - water taxis. St. Maarten Tender Services proposed this viable alternative/addition to meet the apparent need by providing ferry service to the cruise line passengers and crew; offering easy access, regular trips - with no long queues and good value for money. This alternative has provided cruise line passengers and crew members a great new option to get from the new cruise pier to Philipsburg, for their duty free shopping experience. Another destination, which can be accessed by water taxi, is Great Bay Beach, where tourist can spend their day enjoying the beach while sipping a tropical colada.

Of course, fitness minded passengers have a third option, they can walk on the new paved curb along the ocean side to town - Pointe Blanche Road.

Nevertheless, the water taxi option offers great value that can not be matched by alternative means of transportation because the water taxi ticket allows for multiple uses for the day of issue. Multiple use tickets enable guests to go shopping in the morning, carry their newly purchased treasures back to the safety of their cabin and then take the water taxi in the afternoon to the beach for some fun in the sun - at no extra cost and without further queuing. The water taxis run every 7 – 10 minutes, which also encourages the passengers to visit Philipsburg for shopping in the morning and return for that item they may have been undecided about but concluded that they just had to have in the afternoon. This hassle free transportation option can also be a financial benefit to the merchants in Philipsburg. Finally, another major drawing card for this "ride all day" water taxi service option is that

children under 12 ride free when accompanied by an adult. Consequently, this can be a very attractive benefit for large families and can end up saving them a substantial amount of money... that they can then use to further enjoy their vacation.

The water taxi system could be compared to a mass transit system in many large cities. It can transport large numbers of people with no impact on the already stretched land based infrastructure of a small tropical island, especially one with as many as 4 large cruise vessels visiting the port at the same time. The water taxi system can accommodate over 2,000 passengers each hour, with a maximum wait time of only 10 – 12 minutes from the point of joining the queue to departure on the ferry. Water taxi passengers only have to queue once, when they buy their ticket - for all subsequent trips all they have to do is show up at one of the 3 boarding points and hop on the ferry. This major advantage of speed, efficiency and easy customer flow that the water taxi service offers is hard to beat.

Most importantly – what cruise passengers rave about, is the experience and adventure of traveling on a ferry. Cruise passengers thoroughly enjoy being on the water and being able to take panoramic photos of the surrounding bay, sailboats at anchor, and of course - of their own cruise ship.

All in all, St. Maarten Tender Services is providing an alternative transportation option (and option is the key for satisfying tourist's needs) which allows St. Maarten to handle larger numbers of cruise passengers and crew. This is an essential component to the success of the new pier facility, and one, which has the added benefit of not placing any undo stress on the infrastructure. As you can see... a great experience for a great value.



# **FACES IN THE INDUSTRY**

# Purser/Front Desk Manager, Brent Guniet, Disney Cruise Line

As purser and front desk manager for the *Disney Wonder*, Brent Guniet is focused on guest service programs and services both onboard and in ports of call. Before joining the cruise industry, Guniet was a travel agent for several years. His primary interest in joining the cruise industry was the opportunity to meet and work with people from across the world and to travel to new places. Guniet also realized the value of joining a growing industry where he could learn from exciting new experiences. He began his career in the cruise industry as an assistant purser and later moved into the crew office.

His interest in Disney Cruise Line centered around its progressive training and learning programs. "What excites me most about being a crew member is the training I constantly receive. Not only am I learning in my current role, but I am also being exposed to many other departments and their practices. I love the way the crew members are treated, and Disney Cruise Line has developed excellent



Brent Guniet
Purser/Front Desk Manager
Barataria, Trinidad & Tobago

programs to acclimate crew within the industry" said Guniet.

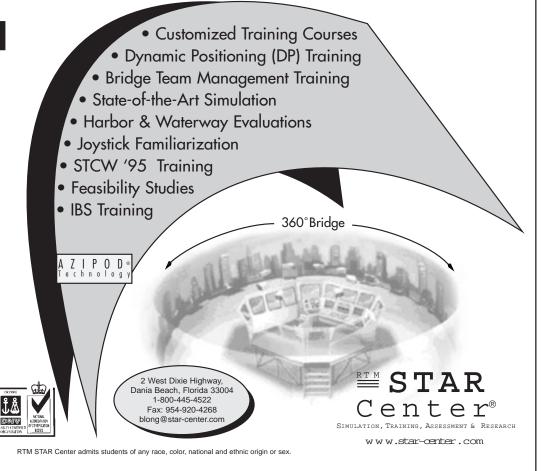
In September 1998, Guniet joined the *Disney Magic* team as an assistant purser, eventually moving into a concierge role. Classes expose crew members to the heritage and traditions of the company, as well as the standards of the industry, and as Brent noted, "the class provides a solid basis for understanding and allows for a smooth transition onboard."

He views his role with Disney Cruise Line as most importantly being a solid leader and providing excellent guest service.

Each month, Disney Cruise Line highlights the excellence of its crew members through recognition programs. In February 2000, Brent was awarded the employee of the month, and continues to receive numerous guest comment cards and guest letters.

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# AROUND THE CARIBBEAN WITH THE FCCA



Cruise Executives meet with Lic. Bertha Leticia Navarro Ochoa, Secretaria de Tourismo de Mexico (3rd from left).



Presentation of cruise, donated by Royal Caribbean Int'l, to the FCCA raffle winner at the Key West Chamber of Commerce trade show.



Cruise Executives meet with Miguel A. Pereira, Executive Director, Puerto Rico Ports Authority (right of Michele Paige).



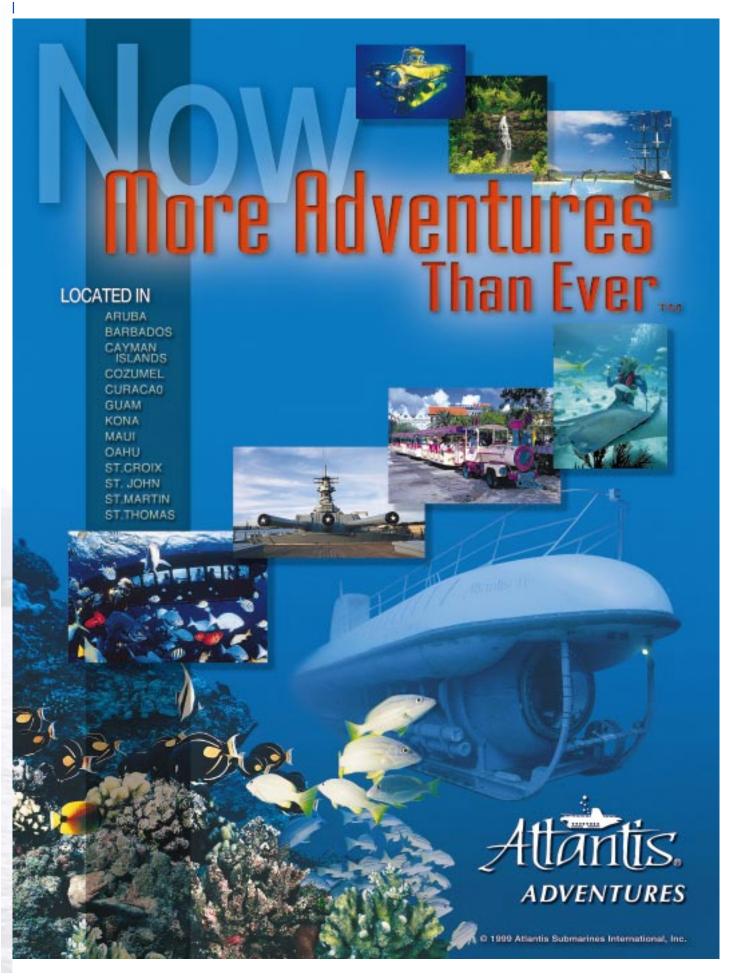
Cruise Executives meet with Capt. Mike O'Brien, Director Air & Marine Services, Freeport Harbour Company. (left of Michele Paige).

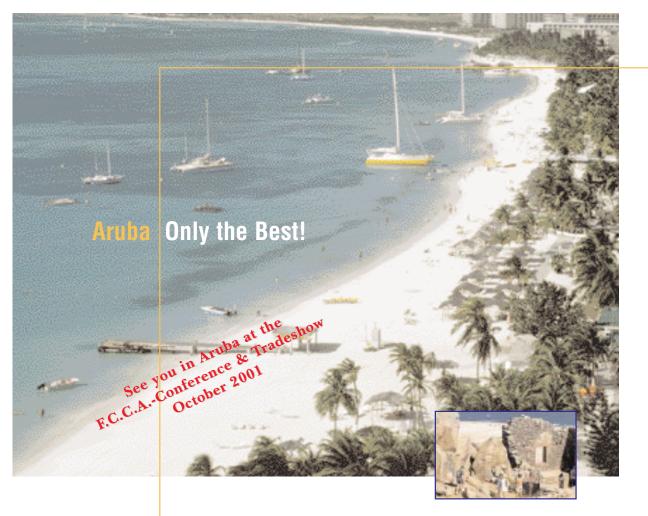
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Attainea Toulon	11	Dominica
3rd Place		
Victoria Shannon King	; 12	Cayman Island

ı	Senior Division:		
	1st Place		
	Stephen Narain	15	Bahamas
	2nd Place		
	Cherisse Permell	15	Trinidad
	3rd Place		
	Samantha Tyson	16	Antigua & Barbuda
	Stephen Narain  2nd Place Cherisse Permell  3rd Place	15	Trinidad





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For additional information, please contact:

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